## **GLOBAL COMPETITIVENESS**

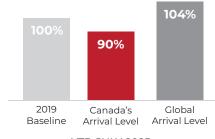
International tourism markets matter more than ever.

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#### **KEY ISSUE**

Domestically, Canada had a strong summer, but our global share of international visitors is slipping.

#### International Arrivals vs. 2019 Benchmark

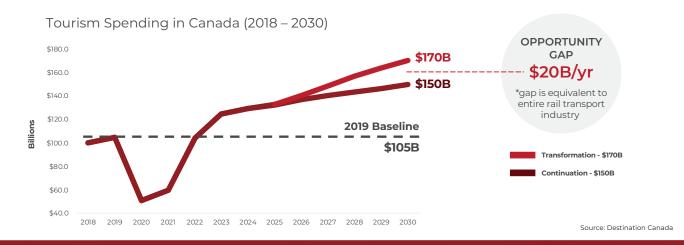


YTD JULY 2025



## THE OPPORTUNITY GAP

Unlocking \$20B annually by 2030 with international marketing, supply, and workforce



# **GLOBAL COMPETITIVENESS**

Business Events Drive High-Value Guests and Year-Round Stays.

#### **KEY ISSUE**

Business Events have been slow to return post-pandemic.



### INTERNATIONAL CONVENTION AND ATTRACTION FUND (ICAF)

ICAF, administered by Destination Canada, supports bids for major international conferences tied to Canada's key economic sectors:

- \$17:1 ROI
- 73 events secured
- 223K overnight delegates
- \$571.2M direct economic impact

## RECOMMENDATION

Develop and support a competitive international marketing strategy led by Destination Canada by:

- Renewing and making permanent the current investment of \$20 million per year for the highly impactful International Convention Attraction Fund (ICAF).
- Supporting Destination Canada's budget to better compete for international visitors to Canada.

#### **OUTCOME**

Invest in Destination Canada (DC) marketing campaigns to attract leisure and business travellers.

#### **RETURN ON INVESTMENT**

ICAF Program \$17:1
TOTAL DC Budget \$11.77:1

ECONOMIC IMPACT FOR EVERY \$1.00 INVESTED IN DC \$23.85

Source: The Value of Travel and Tourism in Canada. DC

